

**COVID-19 Pressures**

Description of Pressure	Portfolio	2021/22 £000
<b>Additional Costs</b>		
Home to school transport	Children & Learning	1,591
Home to School Transport equipment	Children & Learning	4
Increase in placement costs for children in care	Children & Learning	1,844
Temporary staff employed to deal with pandemic issues	Children & Learning	548
Libraries costs to remain open Covid Secure	Culture & Homes	50
Additional Emergency Planning resource	Customer & Orgainsation	15
Personal, Protective Equipment and other election costs	Customer & Orgainsation	50
Contract Liability - Leisure Contracts	Finance & Income Generation	60
Corporate Personal Protective Equipment	Finance & Income Generation	100
City services - citywide deep cleansing to support public health	Green City & Place	175
Public conveniences additional cleansing	Green City & Place	60
Waste collection - Additional Personal Protective Equipment costs	Green City & Place	40
Waste Disposal - net impact on disposal costs	Green City & Place	110
Adult Social Care - demographic pressures	Health & Adults	5,656
Registration Office additional running costs	Stronger Communities	60
Additional support for domestic abuse cases	Stronger Communities	79
<b>Total Additional Costs</b>		<b>10,441</b>
<b>Loss of Income</b>		
Early Years Training - loss of fee income	Children & Learning	2
Music Service - loss of income from cancelled lessons	Children & Learning	30
Educational Psychologists training fees	Children & Learning	35
Libraries room hire, DVD rentals, fines etc.	Culture & Homes	60
Homes of Multiple Occupancy License processing	Culture & Homes	95
Loss of venues income	Culture & Homes	239
Investment Property target income	Finance & Income Generation	750
Property Investment Fund - review	Finance & Income Generation	9,970
Contract Liability - St Marys Sports Hall - loss of usage income	Finance & Income Generation	16
Car park off street income	Green City & Place	560
Car park off street Penalty Charge Notices	Green City & Place	25
Car park season tickets - off street	Green City & Place	60
Itchen toll bridge - tolls	Green City & Place	450
External income loss due to redeployment of City Services resourcing to Deep City Cleaning	Green City & Place	65
Reduced Trade Waste Collection from closed businesses	Green City & Place	150
Registration ceremonies	Stronger Communities	150
Property Investment Fund - review - capital financing costs	Non-Portfolio	(7,220)
<b>Total Loss of Income</b>		<b>5,437</b>

Description of Pressure	Portfolio	2021/22 £000
<b>Unachievable Savings</b>		
Increase rental income by sale & reinvesting in properties returning a higher return	Finance & Income Generation	100
Cost recovery & charging policy	Finance & Income Generation	60
Improved collection of council tax	Finance & Income Generation	321
Reducing the level of bad debt & cost recovery	Finance & Income Generation	250
Review of Transport services and functions	Green City & Place	250
Increase capacity of Shared Lives provision - general population (non students)	Health & Adults	100
Reviewing homecare care provision to framework	Health & Adults	50
Application of strengths-based approaches when addressing review backlog across all care types	Health & Adults	450
Bringing our activity in line with the highest performing authorities for the provision of small homecare packages	Health & Adults	740
Clients being offered reablement	Health & Adults	1,179
Direct payments - improved controls to ensure meeting care needs/personal budget brokerage/increase use of PAs (based on audit findings and peer challenge)	Health & Adults	220
Extra care housing reducing use of residential care for older people	Health & Adults	217
More effective demand management (pre-front door and front door)	Health & Adults	150
Occupational Therapy reviews	Health & Adults	80
Increasing the proportion of patients who return home after a short-term period (no more than six weeks) rather than being in a residential care bed.	Health & Adults	34
<b>Total Unachievable Savings</b>		<b>4,201</b>
<b>TOTAL COVID-19 PRESSURES</b>		<b>20,078</b>

## Other Pressures

Description of Pressure	Portfolio	2021/22 £000
<b><u>Additional Costs</u></b>		
Looked After Children placement costs	Children & Learning	4,168
Children's - Agency costs	Children & Learning	2,135
Safer Families for Children increased costs	Children & Learning	120
Temporary classrooms	Children & Learning	440
City of Culture extra investment	Culture & Homes	960
Private Sector Housing - Condition Survey	Culture & Homes	120
Public building review	Culture & Homes	70
IT investment	Customer & Organisation	1,420
Apprenticeship Levy	Customer & Organisation	100
Street Lighting - project management resources	Finance & Income Generation	60
Transforming Cities fund - revenue contribution	Green City & Place	400
Waste volumes due to City growth	Green City & Place	200
Golf Course net operating costs	Green City & Place	492
Adult Social Care - additional staffing	Health & Adults	1,750
Adult Social Care - equipment	Health & Adults	300
Childhood Obesity Strategy	Health & Adults	41
Public Health Act funerals	Stronger Communities	50
Stronger Communities Future Service Design	Stronger Communities	200
IT investment - capital financing costs	Non-Portfolio	64
Capital programme - capital financing costs	Non-Portfolio	100
<b>Total Additional Costs</b>		<b>13,190</b>
<b><u>Loss of Income</u></b>		
Reduction in recharges to the Dedicated Schools Grant	Children & Learning	60
Libraries income shortfall	Culture & Homes	50
One Guildhall Square under occupancy costs	Finance & Income Generation	1,500
Park & Ride loss of car park income	Green City & Place	10
Reduction in waste recyclables income	Green City & Place	300
Late night levy withdrawal	Stronger Communities	
<b>Total Loss of Income</b>		<b>1,920</b>
<b><u>Unachievable Savings</u></b>		
Specialist Support Services savings	Children & Learning	470
Early Help - unachievable year-on-year increase in savings	Children & Learning	416
Workforce Development - income and savings targets	Children & Learning	444
IT savings	Customer & Organisation	200
Customer Payments & Debt income shortfall	Finance & Income Generation	92
<b>Total Unachievable Savings</b>		<b>1,622</b>
<b>TOTAL OTHER PRESSURES</b>		<b>16,732</b>
<b>TOTAL BUDGET PRESSURES</b>		<b>36,811</b>
Less:		
Use of Social Care Demand Reserve to meet Social Care pressures		(12,856)
Use of Digital Strategy Reserve to fund IT investment		(1,170)
<b>TOTAL NET BUDGET PRESSURES</b>		<b>22,785</b>