

<b>DECISION-MAKER:</b>	Governance Committee
<b>SUBJECT:</b>	Projects and programmes bi-annual report
<b>DATE OF DECISION:</b>	19 <sup>th</sup> July 2021
<b>REPORT OF:</b>	<b>Head of Projects, Policy &amp; Performance – Munira Holloway</b>

<b><u>CONTACT DETAILS</u></b>			
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<b>STATEMENT OF CONFIDENTIALITY</b>	
None	
<b>BRIEF SUMMARY</b>	
<p>The 2020-25 Corporate Plan was approved at full council in February 2020 alongside the Medium-Term Financial Strategy. The plan set out the key projects for the five year period as understood at that time. This paper provides an update on the governance approach and progress of the key programmes and initiatives outlined in that report. Future reports will be reflective of the revised 2021-25 Corporate Plan as submitted to Council on 21<sup>st</sup> July 2021</p>	
A copy of the 2020-21 end of year update is attached as an appendix.	
<b>RECOMMENDATIONS:</b>	
	(i) Report to be noted.
	(ii)
<b>REASONS FOR REPORT RECOMMENDATIONS</b>	
1.	In order to update the Governance Committee on the governance around, and progress on major projects and programmes as outlined in the Corporate Plan 2020-25.
2.	To note that the next report will be reflective of the projects as outlined in the revised Corporate Plan 2021-25.
<b>ALTERNATIVE OPTIONS CONSIDERED AND REJECTED</b>	
3.	Not to update the committee, not considered to be an appropriate option.
<b>DETAIL (Including consultation carried out)</b>	

4.	The Association of Project Management (APM) methodology was adopted as the recognised approach for managing projects and programmes in 2020.
5.	Each major project or programme follows the APM approach and updates are reported both to the relevant project/programme board and to the Change Authority Board (CAB) that meets every two months.
6.	<p>The projects and programmes that were identified in the 2020-25 Corporate Plan are as follows:</p> <ul style="list-style-type: none"> <li>• Delivering more quality, affordable council homes (1,000 homes)</li> <li>• Bitterne Community Hub</li> <li>• City of Culture bid</li> <li>• Outdoor Sports Centre</li> <li>• Green City programme</li> <li>• Mayflower Quarter</li> <li>• Local Transport Plan</li> <li>• Local Development Plan</li> <li>• St Mark's School</li> <li>• Adults transformation programme</li> <li>• New Client Case Management system for social care</li> <li>• Customer Experience programme</li> <li>• Itchen Bridge contactless payments</li> <li>• Way we work programme</li> </ul>
7.	A red/amber/green (RAG) status and commentary update to these, and to other initiatives in the 2020 Corporate Plan are outlined in the appendix.
8.	For projects/programmes identified as 'red' or 'amber', appropriate recovery plans are expected to bring the delivery back to green. In some instances, this may require a re-baselining of the delivery plan.
9.	The 'current direction of travel' relates to the status of the project at the time the commentary was completed.
10.	A revised Corporate Plan for 2021 reflecting the new priorities will be published as part of the July Council meeting. On the assumption the new priorities are agreed at Council, these will be included in the next bi-annual governance report.
11.	Where initiatives in the Corporate Plan are 'business as usual' rather than defined as a project or programme, their progress will be monitored through the standard council governance processes including Business Plan reviews and Cabinet Member Briefings.
12.	Governance of other major projects and programmes that do not form part of the Corporate Plan are also managed using the APM methodology and monitored through the council's Change Authority Board.
<b>RESOURCE IMPLICATIONS</b>	
<b><u>Capital/Revenue</u></b>	
13.	All implications considered as part of project and managed through project governance.

<b><u>Property/Other</u></b>	
14.	All implications considered as part of project and managed through project governance.
<b>LEGAL IMPLICATIONS</b>	
<b><u>Statutory power to undertake proposals in the report:</u></b>	
15.	<b>S.1 Localism Act 2011, S.111 Local Government Act 1972.</b>
<b><u>Other Legal Implications:</u></b>	
16.	None
<b>RISK MANAGEMENT IMPLICATIONS</b>	
17.	All projects and programmes will have risk registers included as part of their project management arrangements. These include mitigating actions and timelines for implementation. The Executive Management Team review escalated and joint risks as part of the Change Authority Board to ensure a risk management overview at a council wide level.
<b>POLICY FRAMEWORK IMPLICATIONS</b>	
18.	The projects identified are part of the council's approved Corporate Plan 2020-25.

<b>KEY DECISION?</b>	<b>No</b>
<b>WARDS/COMMUNITIES AFFECTED:</b>	
<b><u>SUPPORTING DOCUMENTATION</u></b>	
<b>Appendices</b>	
1.	SCC Corporate Plan 2020-25 – end of year review.
2.	

**Documents In Members' Rooms**

1.	
2.	

**Equality Impact Assessment**

<b>Do the implications/subject of the report require an Equality and Safety Impact Assessment (ESIA) to be carried out.</b>	<b>Yes/No</b>
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**Data Protection Impact Assessment**

<b>Do the implications/subject of the report require a Data Protection Impact Assessment (DPIA) to be carried out.</b>		<b>Yes/No</b>
<b>Other Background Documents</b>		
<b>Other Background documents available for inspection at:</b>		
<b>Title of Background Paper(s)</b>	<b>Relevant Paragraph of the Access to Information Procedure Rules / Schedule 12A allowing document to be Exempt/Confidential (if applicable)</b>	
1.		
2.		